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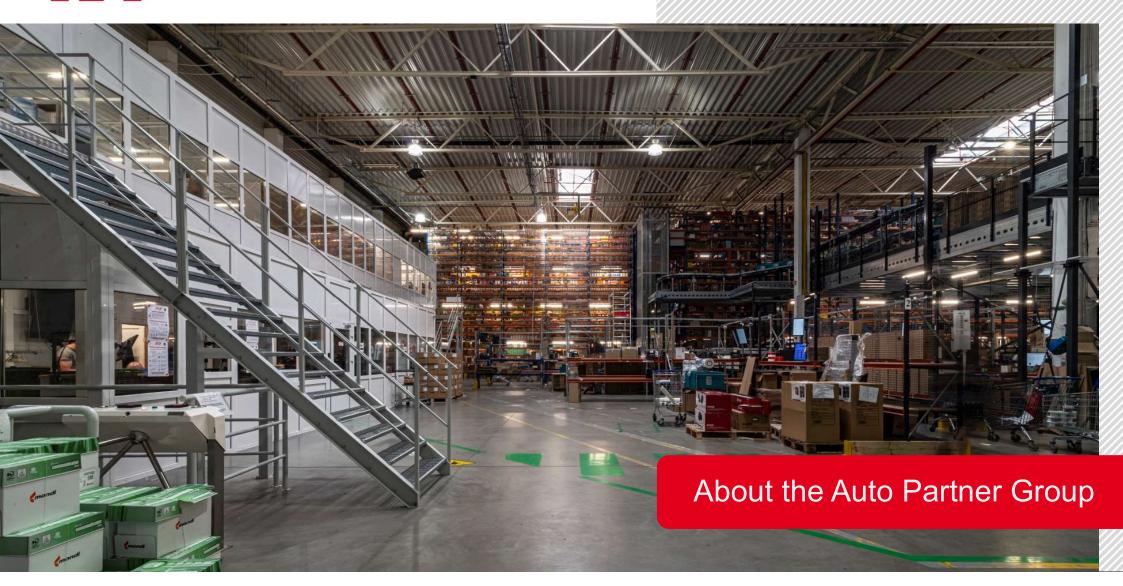
# Agenda

- 1. About the Auto Partner Group
- 2. Market environment
- 3. Financial results
- 4. Summary









# Management Board



Aleksander Górecki
President of the Management
Board/Founder

Involved in the automotive industry since 1993, the year he founded Auto Partner. Major shareholder. Responsible for the company's development since its inception. His remit also covers managing relationships with key suppliers and business partners.



Andrzej Manowski
Vice President of the Management
Board

With the company since 1994, serving as Vice President of the Management Board since 2007. Responsible for the company's geographical expansion, including the development of export operations, as well as oversight of IT projects.



**Piotr Janta**Vice President of the Management Board

Joined the company in 2009 as Sales Director and served as a member of its Management Board since December 2015. Oversees the development of the sales network and marketing communications. Active in the automotive sector since 2005.



**Tomasz Werbiński** 

Member of the Management Board,
 Chief Financial Officer

Chief Financial Officer since 2019 and a member of the Management Board since December 2022. Oversees the company's finances.

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# Auto Partner Group at a glance



One of the largest distributors of automotive parts in Poland, with a nearly **10% market share** 



International markets accounting for around 51% of sales



Approximately 280,000 product references available



Expanding distribution network with nearly **160,000 m**<sup>2</sup> of warehouse space



Strong private labels (including **maXgear**), contributing around 17% of sales



Network of over 560 MaXserwis affiliated workshops



Member of **GlobalOne** purchasing organisation







## Successful business model - Poland

**SUPPLIERS OF FINISHED PRODUCTS** 

private label brands including MaXgear other brands



export

deliveries

117 branch offices

local warehouse

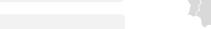
broad product range

sales sales support to branches

online orders

deliveries

to customers



human resources almost 2,700 employees

**CUSTOMERS** 



Repair workshops

61%



Specialised stores

32%



Non-specialised repairers and retailers

7%

Data as at 18 September 2025



www.autopartner.com

Approximately 70% of orders

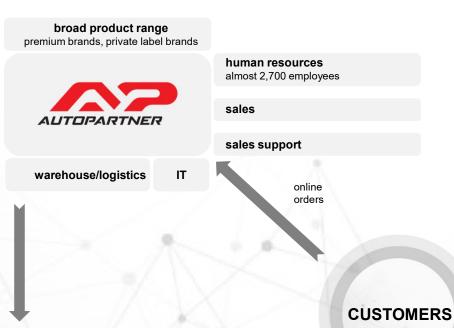
in Poland placed online

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# Successful business model – exports

SUPPLIERS OF FINISHED brands including Maxgear other brands

Approximately 99% of international orders placed online



partnerships and representative offices





100%

Data as at 18 September 2025



www.autopartner.com

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# Key developments in H1 2025



**Sales growth of 7.7%** to PLN **2.2 billion** – a record first half-year in the company's history



**Growth** recorded both in Poland (up 6.6%) and in international markets (up 8.7%)



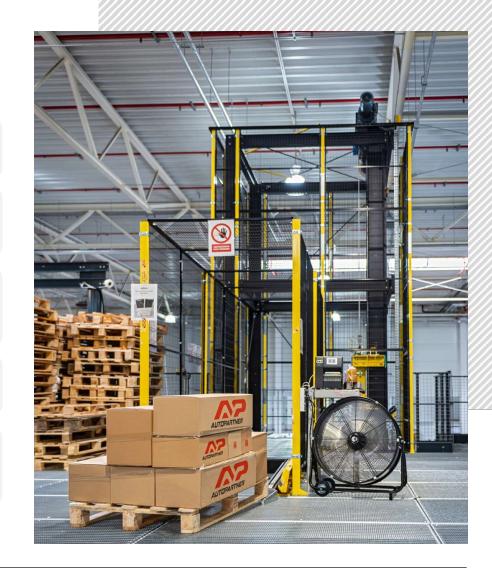
**Solid profitability** and rapid business growth achieved despite market challenges, with a gross margin of **26.1%** posted for H1 2025



Continued international expansion, with exports accounting for close to 51% of total revenue



Planned opening of a new distribution centre in **Zgorzelec** slated for late 2025 or early 2026

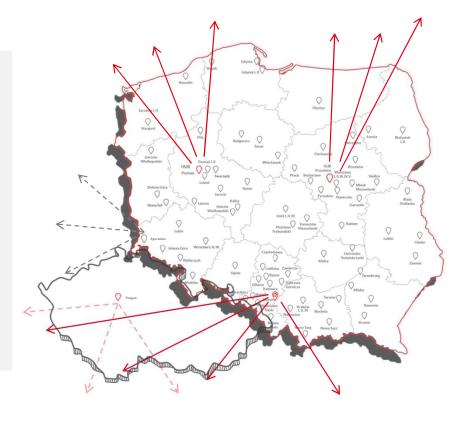




# Well-developed distribution network

IT-supported logistics
enable just-in-time
deliveries to
geographically
dispersed customers,
with a frequency of
2–8 times per day

Domestic and export sales handled from the central warehouse in Bieruń, distribution centre in Pruszków and the Poznań HUB Network of 117
branch
offices
covering all
regions of Poland
Subsidiary operating
two branch offices
in the Czech
Republic





# Expanding warehouse space



52,000 m<sup>2</sup>

Distribution centre in Bieruń

13,500 m<sup>2</sup>

Logistics and distribution centre (HUB) in Poznań

12,500 m<sup>2</sup>

Warehouse in Pruszków

24,000 m<sup>2</sup>

Warehouse in Mysłowice

57,000 m<sup>2</sup>

Local warehouses within 118 branch offices

1,200 m<sup>2</sup>

2 Branch offices in Prague, Czech Republic

30,000 m<sup>2</sup>

Distribution centre in Zgorzelec

planned to be opened in late 2025 or early 2026

Warehouse in Germany

agreement signed in August 2025



# Distribution centre in Zgorzelec

- Planned expansion of warehouse capacity by 30,000 m<sup>2</sup> an increase of approximately **30%** (excluding branch offices)
- · Zgorzelec set to become Auto Partner's most advanced and highly automated logistics hub





# Registered passenger cars

294,480,894

passenger cars registered in 29 European countries at the end of 2023



Source: ACEA, 2023 data



# Private label brands and exclusive brands contributing 17% of revenue

#### Private label brands

#### Exclusive brands



**ROCKS®** 

**Quaro**°



over **35,029** references available

**2,000** products available

over **3,500** references available

over **2,000**different applications for clutch sets

**19** years of experience

**10** years of experience

Braking system parts Powersystem

**80** product groups

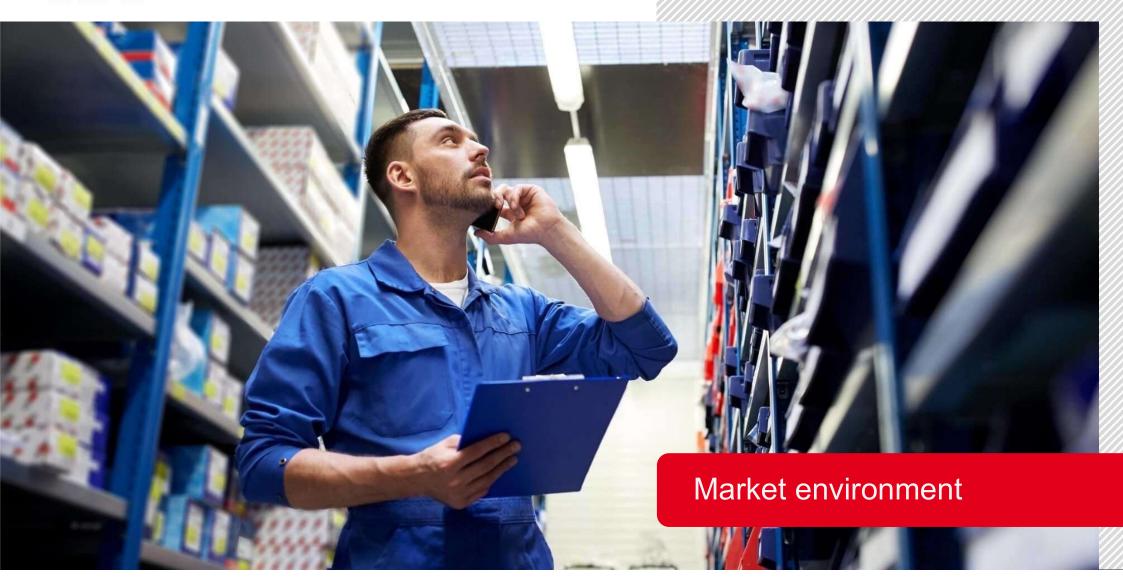
Workshop equipment: tools and power tools

Power transmission systems

Car and motorcycle parts







#### Market environment

#### **POLAND**

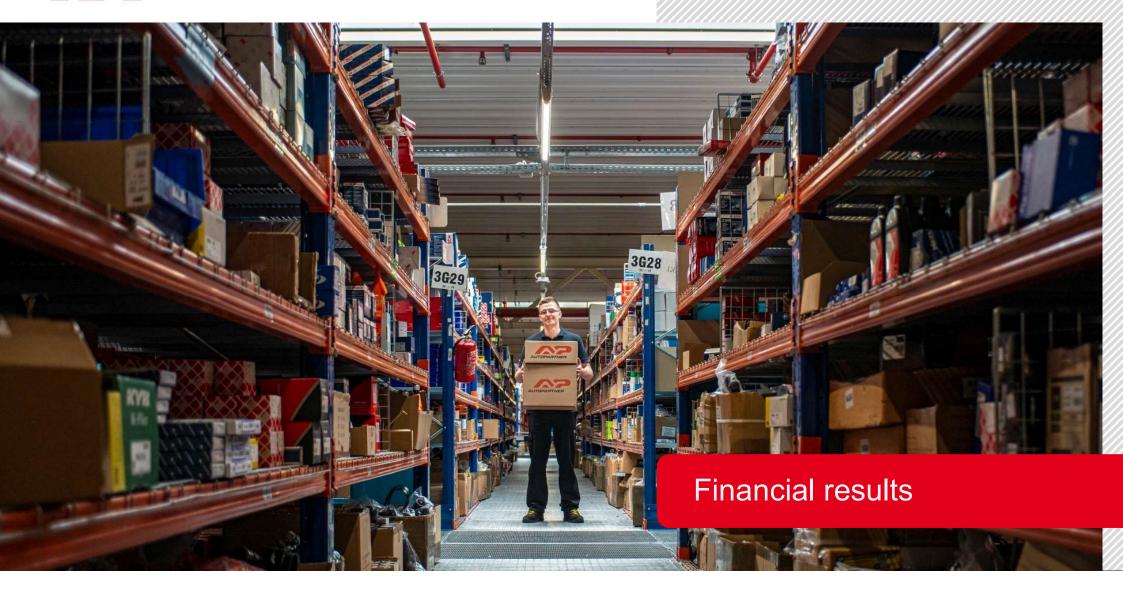
- 635 cars per 1,000 inhabitants in Poland (ACEA)
- In Q2 2025, new passenger car registrations rose by 2.75% year on year (PZPM and ACEA)
- During the same period, electric vehicles accounted for 7.5% of total registrations (3,779 thousand cars, up 79% year on year) (ACEA)
- Average age of a passenger car: 15.1 years (ACEA)
- In July 2025, the average price of used passenger cars was approximately PLN 46.6 thousand, while the median price in May stood at around PLN 38 thousand (AAA Auto)
- Unemployment rate recorded at the end of Q2 2025:
   5.2% (Statistics Poland)
- GDP growth in 2024: 2.9% year on year (Statistics Poland)

#### EUROPE (European Union)

- 576 cars per 1,000 inhabitants in the European Union (EUROSTAT)
- In H1 2025, new passenger car registrations decreased by 1.9% (ACEA)
- During the same period, sales of new electric vehicles rose by 24.8% (869 thousand vehicles, representing 15.6% of the total EU new car market according to ACEA)
- Average age of a passenger car: 12.3 years (ACEA)
- EU unemployment rate in June 2025: 6% (Eurostat)
- EU GDP growth in 2024: 0.8% year on year (Eurostat)







# H1 2025 results

**REVENUE** 

2,214.5

PLN million

+8%

**EBITDA** 

167.5

PLN million

+4%

**EBIT** 

138.3

**PLN** million

+3%

**NET PROFIT** 

97.2

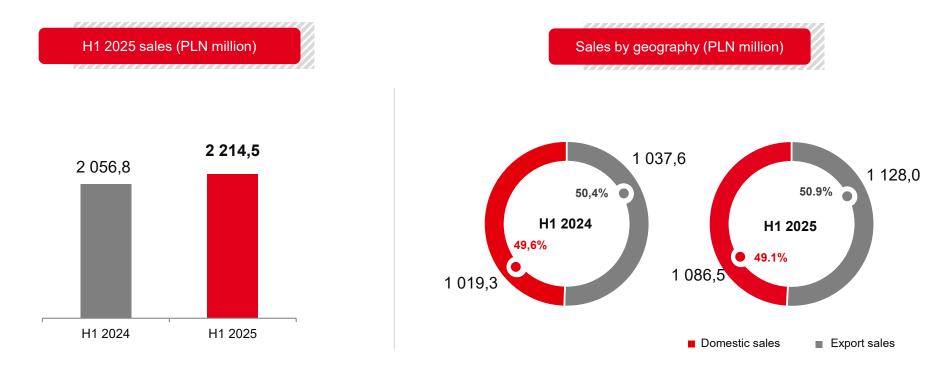
**PLN** million

-0.1%



# Strong sales growth in H1 2025

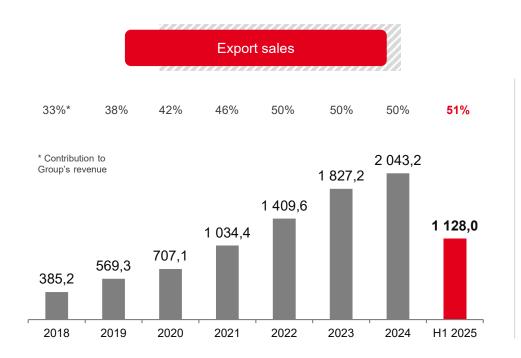
- Revenue up 7.7% year on year
- Export sales accounting for a larger share of total revenue than domestic sales

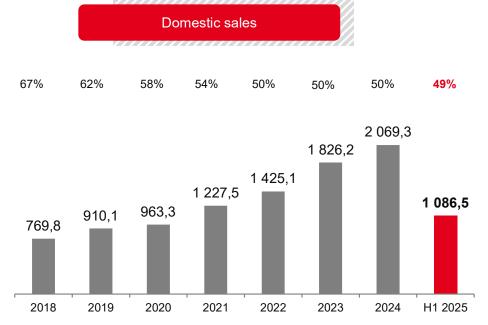




# Strong domestic and export sales

- Export sales up 8.7% year on year
- Domestic sales up 6.6% year on year

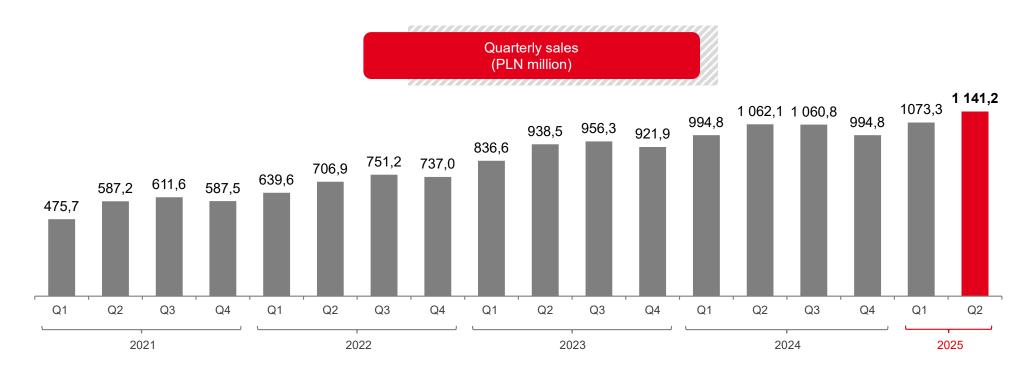






# Continued business expansion

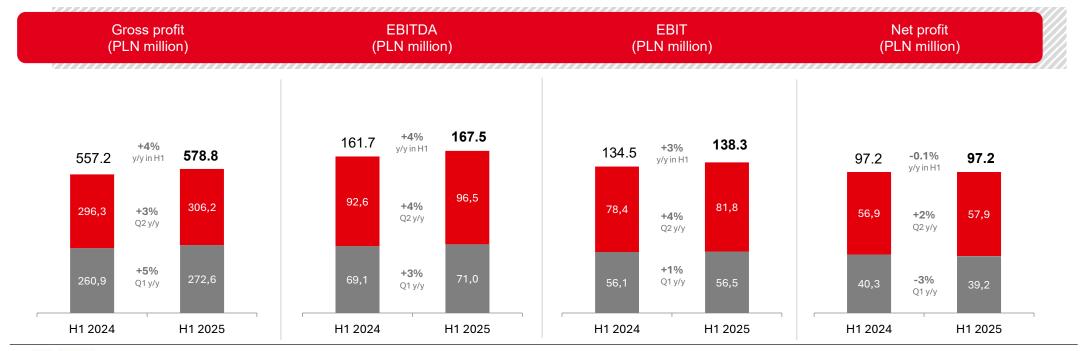
- Half-year revenue exceeded the PLN 2.2 billion mark for the first time despite a challenging market environment
- · Key drivers supporting sales growth:
  - product mix expansion
  - better alignment of the product mix with customer needs across different price segments
  - steadily optimised and improved customer service





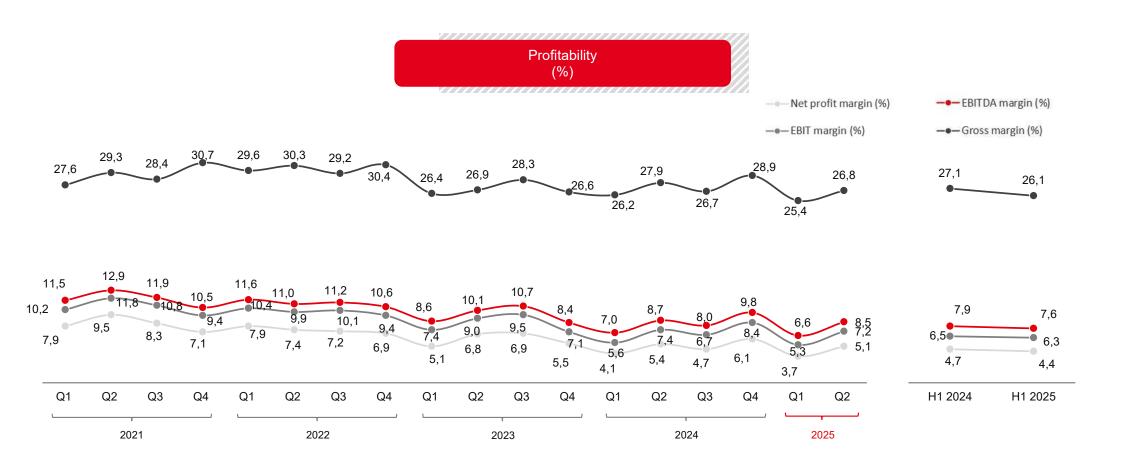
# Solid profitability despite market headwinds

- Profitability remained solid despite cost and wage pressures
- Strong cost discipline operating expenses grew slower than revenue across all major categories





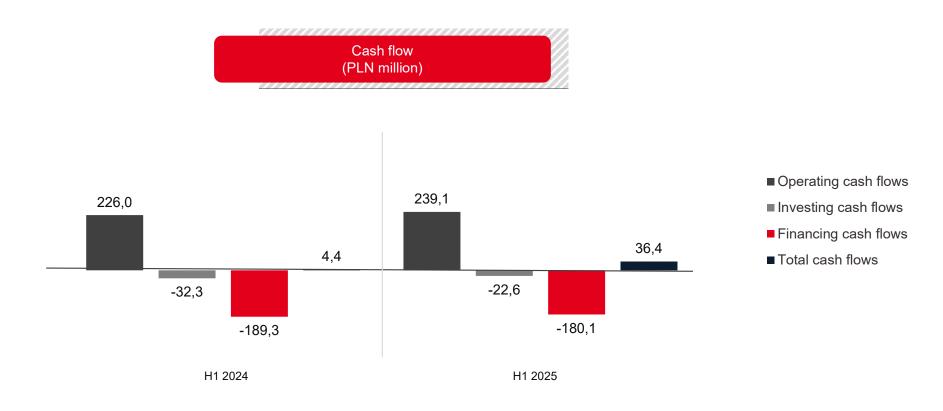
# Strong margin levels despite market pressure





# Cash flow

Stable liquidity position of the Group

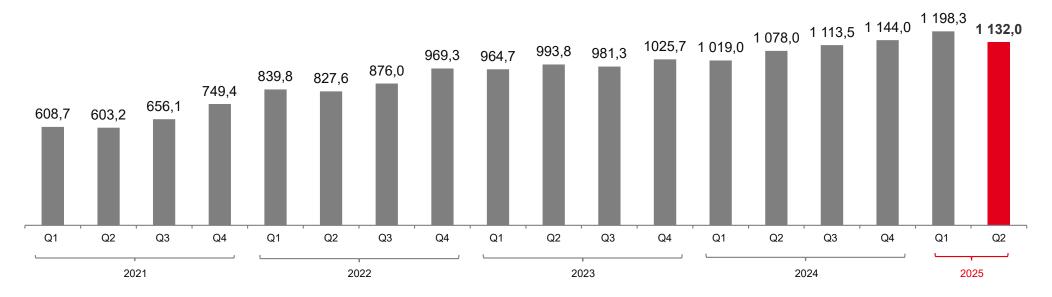




# Stable inventory levels

• Strong inventory turnover: **126 days** VS **128 days** the year before (as at 30 June 2025)

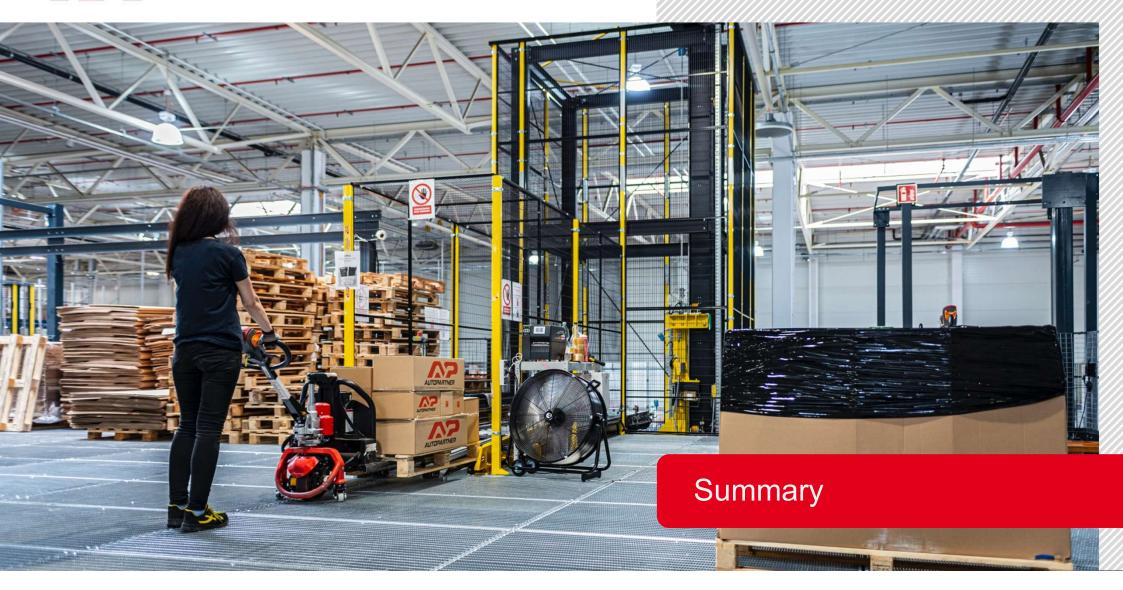




<sup>\*</sup> Inventories and right of return assets

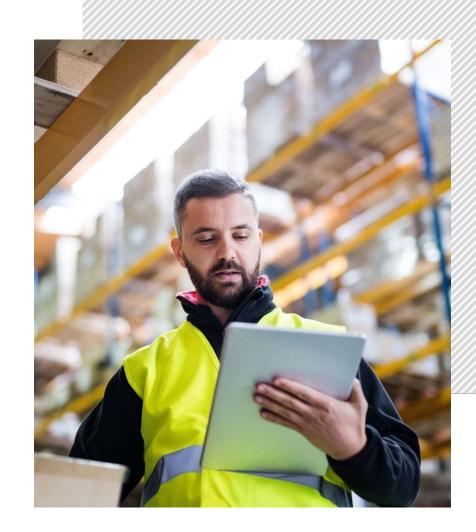






# Summary

- Record H1 2025 revenue exceeding PLN 2.2 billion
- Solid profitability maintained despite market challenges
- Low debt level (net debt/EBITDA = 1.0x)
- Positive outlook for the automotive parts distribution market
- Focus on margins and cost control
- Plans to **further expand the business scale**, including through the launch of a 30,000 m<sup>2</sup> distribution centre in Zgorzelec in late 2025 or early 2026







# THANK YOU!

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